

Alternative Performance Measures (APMs)

	Quarter 1 2026	Quarter 1 2025	Full year 2025
Capital Employed			
Total Equity	1,691,562	1,287,113	1,626,732
Interest-Bearing Liabilities	876,407	847,556	851,459
Capital Employed, SEK 000	2,567,969	2,134,669	2,478,191
Earnings per Share Before Dilution			
Net Income Attributable to Parent Company Shareholders	40,524	32,011	146,741
Weighted Average Number of Outstanding Shares	32,144,683	29,050,025	31,008,295
Earnings per Share Before Dilution, SEK	1.26	1.10	4.73
Earnings per Share After Dilution			
Net Income Attributable to Parent Company Shareholders	40,524	32,011	146,741
Weighted Average Number of Outstanding Shares After Dilution	32,310,836	29,344,214	31,221,250
Earnings per Share After Dilution, SEK	1.25	1.09	4.70
EBIT			
EBITA	74,827	52,691	251,060
Amortization & depreciation of excess values	-7,981	-3,531	-18,988
EBIT, SEK 000	66,846	49,159	232,073
EBIT Margin			
EBIT	66,846	49,159	232,073
Net Sales	597,309	545,056	2,231,753
EBIT Margin, %	11.2	9.0	10.4
EBITA			
Operating Income	597,309	545,056	2,231,753
Operating Expenses excl. amortization & depreciation of excess values	-522,482	-492,365	-1,980,693
EBITA, SEK 000	74,827	52,691	251,060
EBITA Margin			
EBITA	74,827	52,691	251,060
Net Sales	597,309	545,056	2,231,753
EBITA Margin, %	12.5	9.7	11.2
EBITDA			
Operating Income	597,309	545,056	2,231,753
Operating Expenses excl. Amortization and Depreciation	-472,181	-448,313	-1,799,204
EBITDA, SEK 000	125,128	96,743	432,549
Equity per Share Before Dilution			
Equity Attributable to Parent Company Shareholders	1,691,562	1,287,117	1,626,732
Number of Shares Before Dilution	32,144,683	29,050,025	31,008,295
Equity per Share Before Dilution, SEK	52.6	44.3	52.5
Equity Ratio			
Total Equity	1,691,562	1,287,113	1,626,732
Total Assets	3,352,751	2,653,530	3,225,848
Equity Ratio, %	50.5	48.5	50.4

Alternative Performance Measures cont.

	Quarter 1 2026	Quarter 1 2025	Full year 2025
Financial net debt in relation to EBITDA			
Net Debt	713,974	706,892	691,896
Earn-out	20,932	-	17,696
Excluding Net Provisions for Pensions	-157,141	-151,389	-153,530
EBITDA, R12	460,934	407,128	432,549
Restructuring Costs and Acquired EBITDA	3,591	3,781	18,722
Financial net debt in relation to EBITDA	1.2	1.4	1.2
Free Cash Flow			
Cash Flow from Operating Activities	42,708	45,519	374,548
Cash Flow from Investing Activities	-40,025	-59,935	-613,679
Excluding Cash Flow from Acquisition of Subsidiaries and Investment in Other Companies	-	14,351	434,383
Cash Flow from Divestment of Subsidiaries	-	-	-
Amortization of Lease Liabilities	-11,709	-12,183	-47,162
Free Cash Flow, SEK 000	-9,026	-12,248	148,090
Net Debt			
Interest-Bearing Liabilities	876,407	847,556	851,459
Cash and Cash Equivalents	-162,433	-140,664	-159,563
Net Debt, SEK 000	713,974	706,892	691,896
Operating Capital			
Total Equity	1,691,562	1,287,113	1,626,732
Interest-Bearing Liabilities	876,407	847,556	851,459
Financial Assets	-589,457	-526,960	-536,364
Operating Capital, SEK 000	1,978,512	1,607,709	1,941,828
Operating Cash Flow			
Cash Flow from Operating Activities Before Changes in Working Capital	104,860	99,082	362,342
Changes in Working Capital	-62,152	-53,563	12,206
Operating Cash Flow, SEK 000	42,708	45,519	374,548
Order Intake			
Net Sales	597,309	545,056	2,231,753
Opening Order Backlog	1,089,122	1,025,728	1,025,728
Acquired Order Backlog	-	-	107,703
Closing Order Backlog	1,289,200	978,207	1,089,122
Currency Exchange Differences	-19,198	53,099	65,907
Order Intake, SEK 000	778,189	550,634	2,253,351
Product Development Expenditure			
Expenses for Product Development Work	38,703	35,350	151,825
Capitalized Development Expenses	36,001	37,999	154,918
Product Development Expenditure, SEK 000	74,704	73,349	306,743
Product Development Expenditure			
Product Development Expenditure	74,704	73,349	306,743
Net Sales	597,309	545,056	2,231,753
Product Development Expenditure in Relation to Net Sales, %	12.5	13.5	13.7

Alternative Performance Measures cont.

	Quarter 1 2026	Quarter 1 2025	Full year 2025
Profit Margin			
Net Income	40,524	32,011	146,741
Net Sales	597,309	545,056	2,231,753
Profit Margin, %	6.8	5.9	6.6
Return on Capital Employed			
Profit Before Tax. R12	203,603	186,120	193,835
Financial Expenses	48,970	46,056	42,032
Total Capital Employed	2,567,969	2,134,669	2,478,191
Average Capital Employed	2,351,319	2,133,497	2,334,971
Return on Capital Employed, %	10.7	10.9	10.1
Return on Equity after Tax			
Net Income. R12	155,254	137,759	146,741
Total Equity	1,691,562	1,287,113	1,626,732
Average Equity	1,489,338	1,272,635	1,479,314
Return on Equity after Tax, %	10.4	10.8	9.9
Return on Operating Capital			
Operating Profit. R12	249,759	225,572	232,073
Total Operating Capital	1,978,512	1,607,709	1,941,828
Average Operating Capital	1,793,111	1,571,801	1,786,964
Return on Operating Capital, %	13.9	14.4	13.0